



# WHY TOURISM MATTERS

UK = £126bn £36bn London £1.5bn Greenwich

Jobs 3M UK 500k London 17k Greenwich

Education

Image / Soft Power

Support for inward investment



## WHAT IS A DESTINATION?











**Attractions** 

**Events** 

Hotels

Transport



People



Architecture



Open Spaces



**Experiences!** 



Memories!

## A NEED FOR DESTINATION MANAGEMENT?

MARKET FAILURE?











**INTELLIGENCE** 

## **VISIT GREENWICH SET-UP**



- Board
- Vision
- DestinationManagement Plan
- Operational Delivery Areas

### VISIT GREENWICH

Visit Greenwich is a private sector led

Destination Management Company with the
aim of growing the visitor economy and
raising the profile of Greenwich for the
benefit of businesses, visitors and residents.

### **OUR VISION**

To be recognized as the UK's best destination for Heritage, Culture and Entertainment by 2023.

**20,000,000** visits

**1,000,000** pageviews

75,000+ subscribers

35,000+ social media followers

495,000 visitors to the TIC



## **CORE OPERATIONS**















PLACE SHAPING / VOICE

DESTINATION MARKETING

VISITOR INFORMATION



INTELLIGENCE



BUSINESS SUPPORT



SKILLS

## VISIT GREENWICH BOARD

















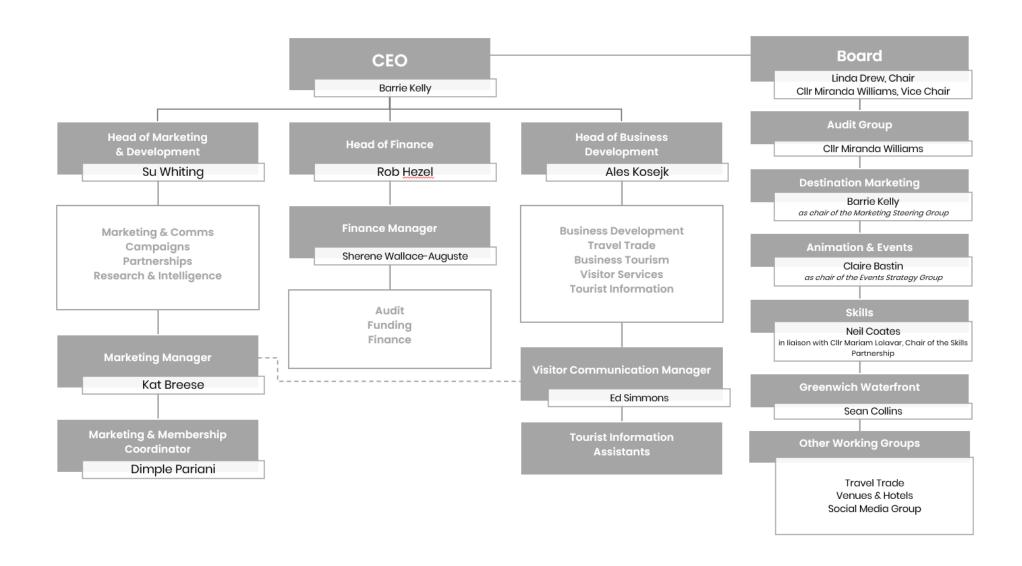








### ORGANISATIONAL STRUCTURE



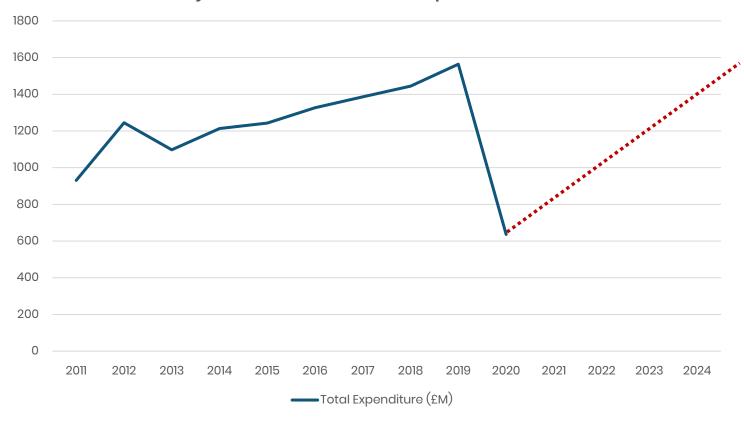
### DESTINATION MANAGEMENT PLAN



- 5-year framework for growth
- Vision, priorities, responsibility, measurement
- Living document
- Annual monitoring

## **VISION**





### MAJOR CHALLENGES





- To increase our share of the £36bn London market
- To communicate the ease of getting to Greenwich by public transport from the centre of London;
- To make it easy for visitors to experience all Greenwich and get around the whole Borough
- To create a strong sense of place and welcome, with clear directional and interpretive signage for visitors on foot;
- To project a lively, vibrant brand image in addition to the current dominant heritage character of Greenwich;
- To 'join up' and project the Greenwich brand to increase length of stay
- To persuade visitors to London that Greenwich offers an alternative,
   characterful and affordable option to stay overnight while in London.
- To attract national and international conferences, in light of new hotel developments.
- To connect local people, communities and businesses to the growth opportunities

### STRATEGIC CHALLENGES



- Connecting the Waterfront –
   Maritime Greenwich /
   Peninsula / Woolwich
- Length of stay / spend / economic impact
- Maximising opportunities for local people e.g. Jobs
- Destination First mindset partnership culture

## PLACE SHAPING









- Transport
- Events
- River connectivity
- Hotels
- Culture offer

## **VISITOR INFORMATION**

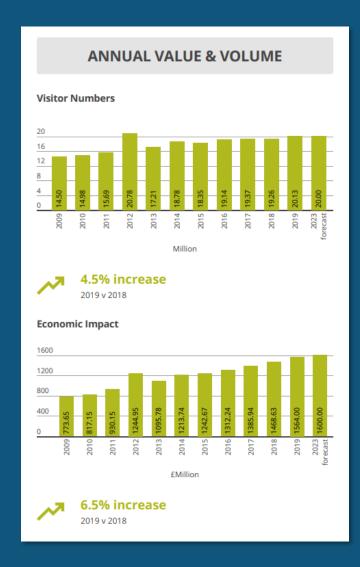




## **INTELLIGENCE: TSTATS**



### DESTINATION DASHBOARD





#### **GREENWICH SNAPSHOT**

Destination • January 2020

#### **ATTRACTIONS**

All top performing attractions:



**▲** 9.90%

YTD Jan 2020 v Jan 2019



**9.90%** 

Jan 2020 v Jan 2019

#### **TRANSPORT**

Arrivals by river, DLR and Southeastern:



**▲ 7.94%** 

YTD Jan 2020 v Jan 2019



**▲** 7.94%

Jan 2020 v Jan 2019



**4.10%** 

YTD Jan 2020 v Jan 2019



**4.10%** 

Jan 2020 v Jan 2019



**▲** 5.96%

YTD Jan 2020 v Jan 2019



▲ 5.96%

Jan 2020 v Jan 2019

**GREENWICH TOWN CENTRE FOOTFALL** 



## CASE STUDIES



## GREENWICH & VISITLONDON.COM, 2016 - 2020

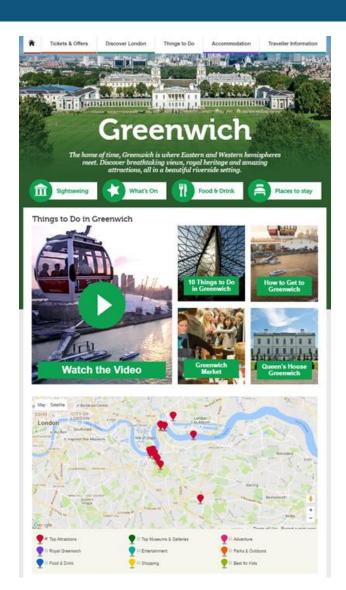
#### In its first year, April 2016-March 2017:

Campaign ROI: 78:1

Reach: 3+million

Visitor spend: £4.4m in destination

- Target Markets
  - Domestic and overseas including our key North American market (Canada & USA).
- Awards and Recognition
  - Destination Marketing Organisation of the Year in UKinbound's 2017
     Awards for Excellence
  - Runner Up in The Travel Marketing Awards 2018
  - Shortlisted in the International Travel & Tourism Awards in 2018.
- The <u>Greenwich Hub</u> landing page



## **ROYAL GREENWICH: IT'S TIME!**

#### August to September 2020

Covid recovery campaign targeting local residents to enjoy what's on their doorstep and to shop locally.

First stage of the visitor economy recovery plan: Local > Domestic > International

#### Key Objectives / KPIs:

- To thank local residents, key workers and businesses through a local 'celebration' event.
- To generate visits and local spend to support local businesses.
- To be recognised as a 'safe destination'.
- To enhance local knowledge of things to see and do as well as for wellness and learning.

#### Budget:

£80k cash and inkind



## IT'S TIME / ESCAPE THE EVERYDAY

#### May to July 2021

- Campaign ROI: 22:1
   Reach: 4.5million
   Campaign Engagement: 78k
- Survey Responses:26% have visited/booked already49% intend to visit in near future
- Visitor Spend: £1.4m in destination
- Target Markets
  - Pre-nesters, 18-34yrs; Families with pre-school children;
     VFR: Greenwich and London residents; Millennials / Gen Z;
     London, SE England and England.
- Creation of bookable products and experiences with TXGB
- Budget: £67.5k VisitEngland funding





## IT'S ABOUT TIME - JOINT DESTINATION CAMPAIGN

#### July to December 2021

- Campaign ROI: 43:1
   Reach: 2.4 million through paid media, plus 5 million reach through our combined partner channels
   Campaign Engagement: 324.9k
- Visitor Spend: £2.3m in destination
- Target Markets:
   UK domestic/staycation market and with a particular target audience of SE England
- Joint destination campaign, focusing on day trips and overnight stay.
- Budget: £55k
- The <u>Campaign</u> landing page



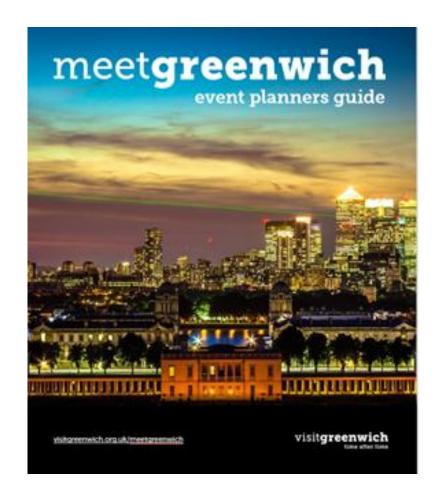




### **VENUE SUPPORT: CONFERENCE BIDDING UNIT**

#### Main Benefits of CBU Include:

- Promote Greenwich as a business events destination.
- Key focus on international association conferences that fit the Greenwich brand.
- Reinforce intellectual capital and academic strengths.
- Gain international recognition and exposure of local skills and expertise. See our <u>Greenwich Ambassador Programme</u> for more information.
- Focus on events that require a "destination solution", not just a venue solution.
- Spend is 3 times greater than leisure tourist spend.
- Secondary business opportunities spouse programs, pre/post conference trip extension, repeat visits etc.
- Generate positive economic and societal impact for Greenwich.
- visitgreenwich.org.uk/meetgreenwich



## **EXAMPLES OF OUR WORK**



Partner Newsletter
Every 2 months



Consumer Newsletter
Monthly



What's On



What's New in Greenwich for 2022/23



Partner Hub



**Marketing Toolkit** 

### **AWARDS**







Travellers' Choice
Award Winner 2021
Reviews from millions of
Tripadvisor travellers place
Greenwich in the top 10%
worldwide.

UKinbound Destination
Marketing Organisation of
the Year 2017

We're Good to Go and Safe Travels Certified